



DEPARTMENT OF THE ARMY
WASHINGTON, D.C. 20310

HQDA Ltr 525-07-1

DAMO-OD

20 March 2007

Expires 20 March 2009

SUBJECT: Personnel Recovery

SEE DISTRIBUTION

1. Purpose. This letter prescribes Army policy concerning the goals and responsibilities within the Department of the Army regarding personnel recovery (PR). Personnel recovery is required by federal statute and implemented through Department of Defense Directives (DODD) and Instructions (DODI), joint doctrine, and Army policy. This policy establishes the basis for the development of a coordinated PR program within the Department of the Army to support national objectives and combatant commander requirements. The information in this policy is derived from applicable directives, instructions, doctrine, and policy and further complements the Army's PR Field manual (FM) 3-50.1 which is the foundation of the Army's PR program. This policy will be incorporated into the next updates of all pertinent Army regulations and doctrine requirements.

2. Proponent and exception authority. The proponent of this Headquarters Department of the Army (HQDA) letter is the Deputy Chief of Staff, G-3/5/7 (DCS, G-3/5/7). The DCS, G-3/5/7 has the authority to approve exceptions or waivers to this regulation that are consistent with controlling law and regulations. The proponent may delegate this approval authority, in writing, to a division chief within the proponent agency or its direct reporting unit or field operating agency, in the grade of colonel or the civilian equivalent. Activities may request a waiver to this regulation by providing justification that includes a full analysis of the expected benefits and must include formal review by the activity's senior legal officer. All waiver requests will be endorsed by the commander or senior leader of the requesting activity and forwarded through their higher headquarters to this policy proponent. Refer to AR 25-30 for specific guidance.

3. References. Required and related publications and prescribed and referenced forms are listed in appendix A.

4. Explanation of abbreviations and terms. Abbreviations and special terms used in this HQDA Letter are listed in the glossary.

5. Applicability. This policy applies to the Active Army, the Army National Guard (ARNG)/Army National Guard of the United States (ARNGUS), the United States Army Reserve (USAR), Department of the Army civilians (DAC), and DA contractor personnel

who deploy with the force (CDF) (as defined by DODI 3020.41) unless otherwise stated. This policy letter is valid for two years from date of publication or until superseded by an Army regulation.

6. Background.

a. Personnel recovery (PR) is the sum of military, diplomatic, and civil efforts to effect the recovery and return of US military, DOD civilians, and DOD contractor personnel, or other personnel as determined by the Secretary of Defense, who are isolated, missing, detained, or captured (IMDC) in an operational environment (see FM 3-50.1).

b. Section 1501 of Title 10, United States Code and DODD 2310.2 require the Services to develop supportive PR policies, programs, and capabilities. Personnel recovery is based on a national policy that covers many different yet related programs to include prevention training, conducting military search and rescue, recovery of isolated personnel, and reintegration of hostages, detainees, prisoners of war, or persons missing or killed in action. Yellow Ribbon refers to the DOD plan and actions related to processing returned U.S. personnel, and is implemented through DODI 2310.4. The Army's PR philosophy is one of leadership and accountability. It comprises primarily three focal groups of Commanders & Staffs, units/forces, and individuals infused by the Soldier's Creed, directed responsibilities, and practical considerations.

c. The need for a PR policy is driven by historical events where Americans have become isolated, missing, detained, or captured (IMDC). In most situations personnel had little training to prepare them for these events. In many cases political solutions resulted in the safe return and reintegration of personnel after months or years of confinement. Recovery and reintegration were typically conducted on short notice without adequate planning or coordination due to the lack of specific guidance. The Soldier's Creed is a major portion of our PR philosophy. By never accepting defeat, never quitting, and never leaving a fallen comrade behind, we ensure that U.S. citizens and military personnel benefit from core beliefs that demand we expend every possible effort to recover them should they become IMDC.

d. This document defines Army policy to enable PR throughout the full spectrum of operations, activities, and scenarios ranging from peacetime operations to high intensity warfare. It establishes the requirement for Army leaders to plan, prepare, execute, and access PR operations as part of a joint force within the scope of Army capabilities, combatant commander requirements, and national objectives. The policy requires the development of a Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF) solution and a consistent methodology for managing PR and associated tasks.

e. The Army's directed PR responsibilities stem from Title 10, United States Code (USC), directives and instructions issued by the Office of the Secretary of Defense (OSD), instructions issued by the Chairman of the Joint Chiefs of Staff (CJCS), policy issued by HQDA, and Joint PR doctrine.

7. Goals.

a. Implement an effective Army PR policy throughout the Army based on requirements contained in federal statutes, DOD directives and instructions, Joint and Army doctrines.

b. Develop a consolidated PR program that uses a balanced DOTMLPF solution to provide Army forces capable of executing PR tasks specified by the combatant commander.

c. Ensure the Army is prepared to conduct PR in support of DOD PR requirements and combatant commanders' PR programs throughout the entire spectrum of military operations.

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d. Develop standardized Army PR procedures and capabilities suited for U.S. military, DAC, and DA CDF personnel throughout the range of military operations.

e. Develop a comprehensive PR training program that integrates Army PR doctrinal fundamentals into Army Professional Military Education systems; provides immersive technologies to support training of commanders, staffs, units, and individuals; and addresses appropriate PR training for Soldiers, DAC, and DA CDF personnel. The training program will provide Army forces the capability to execute PR operations specified by the combatant commander.

f. Ensure appropriate health care intervention and follow-up is provided for returned or reintegrated personnel based on individual need.

8. Responsibilities.

a. Principal officials of Headquarters, Department of the Army, as the functional proponents for their respective areas of responsibility, will develop, implement, and oversee programs to integrate the PR process and requirements into their functional areas or readiness domains. This includes defining and budgeting for organizational missions, force structure, and resources required for implementing this policy. The DCS, G-3/5/7; Deputy Chief of Staff, G-1 (DCS, G-1); and the Surgeon General are the principal advisors and assistants to the Secretary of the Army for PR matters.

b. The Office of the Deputy Chief of Staff, G-3/5/7 (ODCS, G-3/5/7, Director of Operations, Readiness and Mobilization (DAMO-OD) is the Army Office of Primary Responsibility (OPR) for PR, including reintegration.

c. The Deputy Chief of Staff, G-1 will—

- (1) Designate an office to coordinate and facilitate PR with DAMO-OD.
- (2) Coordinate and facilitate PR training for the DCS, G-1 PR POC, as appropriate.
- (3) Develop policy requirements supporting PR training and utilization for military, DAC, and DA CDF.
- (4) Assist the DCS, G-3/5/7 (DAMO-OD) in the development of reintegration plans.
- (5) Develop processes and additional skill identifiers (ASI) or special qualification identifiers (SQI) for tracking individuals with advanced PR and SERE training.
- (6) Assist the Army Commands (ACOMs), Army Service Components Commands (ASCC), and Direct Reporting Units (DRU) with assignment, utilization, and tracking of trained PR personnel.
- (7) Provide applicable advisories to the primary next of kin (PNOK) of IMDC personnel, including information on anticipated Yellow Ribbon procedures, the arrival of returned personnel, and processing schedules.
- (8) Serve as the lead agency for coordinating and establishing the joint policy for the recovery of remains for all military, DA personnel, and contractors with the other Services.
- (9) In conjunction with Installation Management Command (IMCOM), determine PR manning requirements of installation staffs and integrate PR capabilities into the installation staffs to enable DA civilian and DA contractor training.
- (10) Ensure PR training at CONUS Replacement Centers (CRC), and Force Projection platforms are integrated and standardized at these facilities in accordance with Training and Doctrine Command (TRADOC) and DAMO-OD policy and guidance.

d. The Deputy Chief of Staff, G-2 (DCS, G-2) will—

- (1) Designate an office to coordinate PR with DAMO-OD.
 - (2) Coordinate and facilitate the development of a PR intelligence support matrix to operations.
 - (3) Coordinate and facilitate PR training to intelligence personnel, as appropriate. Ensure that training prepares intelligence officers at all levels to employ the full range of intelligence assets to support PR operations.
 - (4) Coordinate and facilitate PR intelligence support to operational plans.
 - (5) Coordinate and facilitate crisis and deliberate PR intelligence support to exercises.
 - (6) Coordinate and facilitate crisis and deliberate PR intelligence support to operations with higher, lateral, and lower echelons in accordance with Title 10 and Title 50 responsibilities and authority.
 - (7) Ensure intelligence debriefings of returned or reintegrated Army personnel are conducted during each phase of reintegration, as provided in DODI 2310.4, Enclosure 1. Returnee debriefings will be obtained under an expressed written promise of confidentiality. An example of DD Form 2810, Personnel Recovery Debriefings Statement, may be found in DODI 2310.4.
 - (8) Ensure the appointment of an official in charge of intelligence debriefings and alternates for each of the designated continental United States (CONUS) locations as determined by the DCS, G-2. Joint Personnel Recovery Agency (JPRA) provides debriefing training, upon request. A current roster of trained debriefers will be provided to and maintained by the DAMO-OD PR Branch each September.
 - (9) Ensure intelligence debriefers coordinate with and assist U.S. Army Criminal Investigation Command (USACIDC) in obtaining required CONUS debriefing facilities. Debriefing activities at each CONUS reintegration location will be coordinated with the Yellow Ribbon Processing Team Chief and appropriate medical personnel. Coordinate debriefing activities with USACIDC to avoid excessive or repetitive questioning.
 - (10) Ensure that debriefing information concerning the status of missing personnel is appropriately and expeditiously disseminated to POCs as directed by the Army Staff (ARSTAF) PR concept of operation (CONOP).
- e. The Deputy Chief of Staff, G-3/5/7 will—
- (1) Serve as the Office of Primary Responsibility (OPR) for Army PR through DAMO-OD to develop the strategic vision regarding PR.
 - (2) Establish and maintain a PR Branch within the DCS, G-3/5/7 to function as the OPR to consolidate, coordinate, and facilitate all PR activities for the Army staff. Ensure the PR Branch personnel are trained in all facets of Army and Joint PR.
 - (3) Conduct PR action officer (AO) coordination meetings with Army agencies and develop PR action plans, as appropriate.
 - (4) Maintain oversight of Army PR planning, programming and budget execution for Army PR resource requirements.
 - (5) Oversee the development or revision of all Army doctrine as it pertains to PR.
 - (6) Research, develop, coordinate, and implement an Army Personnel Recovery strategic plan that addresses program implementation at Army Commands, ASCCs, and DRUs including Reserve Components. This strategic plan must address appropriate PR training for Soldiers, DAC, and CDF personnel.
 - (7) Develop a PR reintegration plan, in coordination with U.S. Joint Forces Command (JFCOM). Designate specific installations as processing locations and task the Installation Management Command (IMCOM) to develop Yellow Ribbon contingency plans at those

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designated installations. Ensure the Army reintegration plan is coordinated with the combatant commands, Services, and Joint Staff.

(8) Coordinate with DOD agencies and the Joint Staff on PR issues.

(9) Coordinate with combatant commanders and Reserve Component commanders to ensure Army PR efforts support their requirements.

(10) Through DCS, G-3/5/7, (DAMO-SS) designate a point of contact (POC) to coordinate PR plans with DAMO-OD.

(11) Through DAMO-SS, coordinate and facilitate plans, as appropriate.

(12) ICW Army Office of the Inspector General, develop a list of PR inspection items that will facilitate a commander's PR Inspection program.

(13) Task IMCOM to appoint and train a Yellow Ribbon (DODI 2310.4) Processing Team Chief (O-6) at each military installation in CONUS that is designated as a potential processing location as specified in the HQDA Reintegration Plan.

f. The Chief Information Officer/G-6 will—

(1) Designate an office to coordinate PR with DAMO-OD.

(2) Coordinate and facilitate PR training for the G-6 PR POC, as appropriate.

(3) Coordinate and facilitate PR issues related to command, control, communications, computers, and intelligence (C4I) systems to include PR management systems.

(4) Coordinate and support specified Army exercises in CONUS.

g. The Deputy Chief of Staff, G-8 will—

(1) Designate an office to coordinate personnel recovery with DAMO-OD.

(2) Coordinate and facilitate PR training for the Deputy Chief of Staff, G-8 PR POC, as appropriate.

(3) Program for Army PR DOTMLPF funding requirements in the program objective memorandum (POM) as applicable.

h. The U.S. Army Center for Military History will—

(1) Research and prepare a factual report regarding Army historical PR for the DAMO-OD PR Branch and TRADOC.

(2) Coordinate with the Center for Army Lessons Learned (CALL) on when and how the Army conducted PR related planning operations from 1939 to present.

(3) Prepare a PR After Action Report each time the Chairman of the Joint Chiefs of Staff (CJCS) or Army components deploy forces in support of directed operations.

i. Commander, U.S. Army Medical Command will—

(1) Designate an office to coordinate PR with DAMO-OD.

(2) Coordinate and facilitate PR training for the PR POC, as appropriate.

(3) Assist DAMO-OD in the development of the Army Reintegration Plan.

(4) Develop measures to ensure appropriate medical resources are available at the designated installations supporting personnel recovery and reintegration medical needs.

(5) Develop recommended number of Survival, Evasion, Resistance, Escape (SERE) psychologists required to support PR program.

(6) Oversee Phase III reintegration hospitals selection.

j. Commander, TRADOC will—

(1) Designate an office for PR coordination with DAMO-OD. This office will serve as Proponent for all PR education, training and standardization within the Army.

(2) Update FM 3-50.1, Army PR, as required and incorporate PR doctrine in other applicable field manuals. Ensure Army doctrine on PR is synchronized with revised Army and joint doctrine.

(3) Serve as the Army proponent for Code of Conduct (CoC), SERE, and Conduct After Capture (CAC) training for conventional forces. Ensure programs of instruction are developed and executed in accordance with published joint standards.

(4) In coordination with DAMO-OD PR Branch, implement recommendations as derived from the Army PR DOTMLPF analysis. Continue to refine recommendations and in coordination with DAMO-OD PR Branch, incorporate into Army PR strategic plan.

(5) In coordination with Forces Command (FORSCOM), ensure incorporation of PR scenarios into all Combat Training Center/Battle Command Training Program (CTC/BCTP) rotations and exercises.

(6) Coordinate with JPRA for use of JPRA Personnel Recovery Training curriculum and training materials in the development of Army specific PR training in TRADOC schools and training centers.

(7) Provide DAMO-OD an update on the status of CoC SERE training requirements, capabilities, and shortfalls each September, for review before the Structure Management Decision Review (SMDR) conference.

(8) Integrate PR force structure requirements into current and modular force designs.

(9) Integrate and standardize PR education into Professional Military Education (PME) curricula.

(10) Develop PR Tactics, Techniques, and Procedures (TTP) and incorporate into experiments as appropriate.

(11) Ensure PR doctrine and TTPs are considered in the development of battle command systems.

(12) Develop PR functional training for critical skill areas.

k. Commander, FORSCOM will—

(1) Designate an office for PR coordination with DAMO-OD. This office will ensure that deploying units are trained IAW standardized TRADOC guidance provided in FM 3-50.1, Army PR.

(2) Ensure all deploying Army personnel (other than individual deployers) are trained in accordance with the Geographic Combatant Commander PR deployment training guidance.

(3) ICW HQs TRADOC, ensure PR scenarios are included in all CTC/BCTP rotations and exercises and in all Home Station training and exercise activities.

l. Commander, U.S. Army Special Operations Command (USASOC) will—

(1) Designate an office for PR coordination with DAMO-OD.

(2) Coordinate and facilitate PR training for the Command PR office, as appropriate.

(3) Serve as TRADOC's proponent for Army CoC, SERE, and CAC education and training, curriculum development, and standardization for unconventional forces.

(4) Provide peacetime and wartime CoC SERE level C training to meet Special Forces requirements. Coordinate with DAMO-OD and TRADOC on Army-wide CoC SERE training requirements and implementation to support this policy. Provide TRADOC with a status and shortfall of CoC SERE training and requirements each September for review before the Structure Management Decision Review (SMDR) conference in developing the training requirements.

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(5) Serve as the Army proponent for non-conventional assisted recovery, specifically unconventional assisted recovery.

(6) Provide reintegration de-briefers and SERE psychological support to Army or Joint reintegration teams as directed.

m. Commanders, U.S. Army Europe (USAREUR), U.S. Army South (USARSO), U.S. Army Pacific (USARPAC), U.S. Army Central (USARCENT), and Eighth Army (EUSA) each will—

(1) Designate an office to coordinate PR with DAMO-OD.

(2) Coordinate and facilitate PR training for the Command PR office, as appropriate.

(3) Establish and train a Personnel Recovery Coordination Cell (PRCC) to manage Army PR requirements and specified tasks from combatant commanders. Provide command standing operating procedures (SOP) and DOTMLPF recommendations for PRCCs and PR capabilities within respective commands to HQ TRADOC and DAMO-OD. Guidance for PRCC operations are outlined in FM 3-50.1, Army PR.

(4) Incorporate PRCC PR individual, collective, and sustainment PR training. PRCC personnel will attend PR courses developed by the Army or equivalent courses taught by other Services or JPRA. Personnel Recovery sustainment and collective training should be conducted frequently during component level and joint exercises.

(5) Ensure all combatant command level exercises, plans, and operations have a rehearsed personnel recovery plan that incorporates the five executable tasks of Report, Locate, Support, Recover, and Reintegrate IMDC personnel. Provide DAMO-SS and DAMO-OD copies of the relevant appendices.

(6) Ensure Soldiers are trained in accordance with AR 350-30 CoC SERE Training, and DAC and DA CDF are trained in accordance with HQDA guidance.

(7) Develop a PR implementation plan for Army and theater-specific isolated personnel training, as appropriate, up to CoC Level B/SERE 100. Ensure reintegration plans are coordinated and rehearsed in accordance with theater and HQDA reintegration plans.

(8) Coordinate theater PR admission requirements for Soldiers, DAC, CDF and other designated personnel with DAMO-OD optimally 180 days prior to the desired effective date.

(9) Request PR training support through respective combatant commands or service channels through DAMO-TR.

(10) Establish individual and collective PR training requirements to include type and number. Provide requirements to DAMO-TR and TRADOC for inclusion into Army Training Requirements and Resources System (ATRRS) and the budgeting process. Establish requirements for specialized captivity training, operational support, and PR aids for high risk of isolation personnel.

n. Commander, USACIDC will—

(1) Designate a USACIDC PR POC to coordinate PR with DAMO-OD.

(2) Coordinate and facilitate PR training for the USACIDC PR POC, as appropriate.

(3) Conduct law enforcement investigation debriefings of returned Army personnel. Returnee debriefings will be obtained under an expressed written promise of confidentiality and consistent with federal statute and all DOD regulatory guidance. An example of a DD Form 2810, Promise of Confidentiality, may be found in DODI 2310.4, Attachment 1 to Enclosure 1.

(4) Appoint a special agent in charge of debriefings and alternates for each of the

designated CONUS locations. JPRA provides debriefing training, upon request. A current roster of trained debriefers will be provided to and maintained by the DAMO-OD PR Branch each September.

(5) Coordinate for required CONUS debriefing facilities. Debriefing activities at each CONUS processing location will be coordinated with the Yellow Ribbon Processing Team Chief and appropriate medical personnel.

(6) Ensure that debriefing information concerning the status of missing personnel is appropriately and expeditiously disseminated to the proper agencies.

(7) Coordinate debriefing activities with intelligence debriefers to avoid excessive or repetitive questioning.

o. Commanders of other ACOMs, ASCCs and DRUs will—

(1) Designate an office to coordinate PR with DAMO-OD.

(2) Coordinate and facilitate PR training for their respective PR POCs, as appropriate.

(3) Follow theater PR admission requirements for military, DAC, DA CDF, and other designated personnel.

(4) Request PR training support through DAMO-TR and TRADOC, as required.

(5) Establish individual and collective personnel recovery training requirements to include types of training and numbers of personnel. Provide requirements to DAMO-TR and TRADOC for inclusion into ATRRS and the budgeting process. Establish requirements for specialized captivity training, operational support, and PR aids for high risk of isolation personnel.

(6) Provide support to Army reintegration operations as directed.

p. Office of the Surgeon General will—

(1) Provide overall guidance and instructions to DAMO-OD on medical aspects of the reintegration process.

(2) Augment the medical facilities at designated installations, as required, to support the reintegration process.

(3) Identify and train SERE psychologists with applicable specialties to support psychological and mental health portions of debriefings.

9. Execution of Personnel Recovery Operations.

a. Under DOD PR policy, the Joint Force Commander (JFC) will establish a Joint Personnel Recovery Center (JPRC) or equivalent. Each Army service component command or Army element acting as a functional component of a joint or combined force will establish a Personnel Recovery Coordination Cell (PRCC) to assist in the planning, preparation, execution, and assessment of Army PR operations, as applicable. Additionally, FORSCOM and USASOC will ensure an appropriate PRCC or equivalent is established in CONUS. Accordingly, all Army units, organizations, and agencies will adhere to DOD guidance, combatant commander directives, and Army policy and guidance as outlined in this letter and FM 3-50.1 Army PR.

b. U.S. Army units will adhere to Army and DOD Personnel Recovery policies. U.S. Army units will include PR scenarios in training exercises and incorporate CoC and SERE tasks into unit training programs as appropriate. All military, DAC and DA CDF (pursuant to the terms of the contract) will meet the combatant commander's theater PR admission requirements. CoC, SERE, and CAC training will focus on preparing our personnel to survive isolation in uncertain, hostile, and denied environments, to include captivity and the ability to actively assist in their own recoveries. Identified DAC and DA CDF will know their personal legal status under the Geneva Conventions. DAC and DA CDF hired in theater/ area of responsibility (AOR) may also be required to complete this training, as determined

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by the local commander. This training is not in lieu of any antiterrorism training but works in conjunction with it.

c. Currently, CoC SERE training is conducted for personnel at three levels of risk in accordance with DOD Directive 1300.7 and DOD Instruction 1300.21. Pursuant to DODI 1300.23, SERE training is required for certain DA civilians. Commanders will integrate PR into all levels of CoC and SERE training, in accordance with ARs 350-1 and 350-30.

10. Implementation plans. To further develop and refine the Army strategic plan supporting Armywide PR implementation Army Commands, ASCCs, and DRUs will be expected to conduct mission analysis and submit updated PR implementation plans, current status, and validated requirements. Within 90 days after release of this policy DAMO-OD will update the strategic and consolidated implementation plan and submit to the DCS, G-3/5/7.

Appendix A

References

Section I

Required Publications

AR 350–30

Code of Conduct, Survival, Evasion, Resistance, and Escape (SERE) Training. (Cited in paras 8 and 9.)

CJCSI 3270.01 A

Personnel Recovery within the Department of Defense, 1 July 2003. (Cited in para 6.) (This information may be obtained from the JJ-SOD.)

DODD 2310.2

Personnel Recovery. (Cited in para 6.) (Available at www.dtic.mil/whs/directives/.)

DODI 1300.23

Isolated Personnel Training for DOD Civilian and Contractors

DODI 1300.21

Code of Conduct (CoC) Training and Education. (Cited in paras 8 and 9.) (Available at www.dtic.mil/whs/directives/.)

DODI 2310.4

Repatriation of Prisoners of War (POW), Hostages, Peacetime Government Detainees and Other Missing or Isolated Personnel. (Cited in paras 6 and 8.) (Available at www.dtic.mil/whs/directives/.)

10 USC 1501

The Missing Persons Act" (Cited in para 6b.) (Available at www.uscode.gov/.)

FM 3–50.1

Army Personnel Recovery, 10 August 2005. (Cited in para 6a.) (Available at www.army.mil/usapa/doctrine/Active_FM.html).

Section II

Related Publications

A related publication is additional information. The user does not have to read it to understand this publication.

AR 350–1

Army Training and Leader Development

AR 525–90

Combat Search and Rescue Procedures. (Available at http://www.army.mil/usapa/epubs/pdf/r525_90).

DODD 1300.7

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Training and Education to Support the Code of Conduct

DODD 5110.10

Defense Prisoner of War/Missing in Action Office (DPMO) ((Available at www.dtic.mil/whs/directives)

DODI 2310.3

Personnel Recovery Response Cell (PRRC) Procedures (Available at www.dtic.mil/whs/directives)

DODI 2310.5

Non-Conventional Assisted Recovery in the Department of Defense (Available at www.dtic.mil/whs/directives)

DODI 2310.6

Army Training and Leader Development

FM 1–02

Operation Terms and Graphics

FM 5–0

Army Planning and Orders Production

JP 3–50.2

Doctrine for Joint Combat Search and Rescue. (Available at www.adtdl.army.mil/atdls.htm.)

JP 3–50.3

Joint Doctrine of Evasion and Recovery. (Available at www.dtic.mil/doctrine/.)

JP 3–50.21

Joint Tactics, Techniques, and Procedures for Combat Search and Rescue. (Available at www.dtic.mil/doctrine/)

Section III

Prescribed Forms

This section contains no entries.

Section IV

Referenced Forms

DD Form 2810

Personnel Recovery Debriefing Statement. (Cited in para 8d(7) and 8m(3). (Available at <http://www.dtic.mil/whs/directives/infomgt/forms/formsprogram.htm>)

Glossary

Section I Abbreviations

ACOM

Army Commands

AO

action officer

AOR

area of responsibility

AR

Army Regulation

ARNG

Army National Guard

ARNGUS

Army National Guard of the United States

ARSTAF

Army Staff

ASCC

Army Service Component Command

ASI

additional skills identifier

ATRRS

Army Training Requirements and Resources System

CAC

Conduct After Captivity

CALL

Center for Army Lessons Learned

CDF

Contractors Deploying with the Force

CCC

Core Captivity Curriculum

CJCS

Chair of the Joint Chiefs of Staff

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CJCSI
Chair of the Joint Chiefs of Staff Instruction

CoC
Code of Conduct

CONOP
concept of operations

CRC
CONUS Replacement Centers

CSA
Chief of Staff, Army

CTC/BCTP
Combat Training Center/Battle Command Training Program

DAC
Department of the Army Civilians

DCS, G-2
Deputy Chief of Staff, G-2

DCS, G-3/5/7
Deputy Chief of Staff, G-3/5/7

DCS, G-8
Deputy Chief of Staff, G-8

DOD
Department of Defense

DODD
Department of Defense Directive

DODI
Department of Defense Instruction

DOTMLPF
doctrine, organization, training, materiel, leadership and education, personnel, and facilities

DRU
direct reporting unit

FM
field manual

HQDA

Headquarters, Department of the Army

IMCOM

Installation Management Command

IMDC

isolated, missing, detained, or captured

JFC

Joint Force Commander

JFCOM

U.S. Joint Forces Command

JPRA

Joint Personnel Recovery Agency

MEDCOM

U.S. Army Medical Command

ODCS, G-3/5/7

Office of the Deputy of Chief Staff, G-3/5/7

OPLAN

operational plan

OSD

Office of the Secretary of Defense

OTSG

Office of The Surgeon General

PNOK

primary next of kin

POC

point of contact

POM

program objective memorandum

PR

personnel recovery

PRCC

Personnel Recovery Coordination Cell

SECDEF

Secretary of Defense

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SERE
survival, evasion, resistance, and escape

SMDR
structure management decision review

SOP
standing operating procedures

TRADOC
United States Army Training and Doctrine Command

TTP
tactics, techniques, and procedures

USACIDC
United States Army Criminal Investigation Command

USAR
United States Army Reserve

USARCENT
United States Army Central Command

USAREUR
United States Army Europe

USARPAC
United States Army Pacific

USARSO
United States Army South

USASOC
United States Army Special Operations Command

USJFCOM
United States Joint Forces Command

Section II

Terms

This section contains no entries.

Section III

Special Abbreviations and Terms

This section contains no entries.

By Order of the Secretary of the Army:

PETER J. SCHOOMAKER

General, United States Army

Chief of Staff

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*Administrative Assistant to the
Secretary of the Army*

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COMMANDERS

U.S. Army Forces Command
U.S. Army Training and Doctrine Command
U.S. Army Materiel Command
U.S. Army Central
U.S. Army North
U.S. Army South

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U.S. Army Europe
U.S. Army Pacific
Eighth Army
U.S. Army Special Operations Command
Military Surface Deployment and Distribution Command
U.S. Army Space and Missile Defense Command/Army Strategic Command
U.S. Army Network Enterprise Technology Command/9th Signal Command (Army)
U.S. Army Medical Command
U.S. Army Intelligence and Security Command
U.S. Army Criminal Investigation Command
U.S. Army Corps of Engineers
U.S. Army Military District of Washington
U.S. Army Test and Evaluation Command
U.S. Military Academy
U.S. Army Reserve Command
U.S. Army Acquisition Support Center
U.S. Army Installation Management Command

CF:

HQDA (DACS-SM)
HQDA (SAALT)
HQDA (SACW)
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HODA (SAMR)
HODA (SAGC)
HQDA (SAAA)
HQDA (DAIM-ZA)
HQDA (DAEN-ZA)
HQDA (NGB-ZB)
HODA (DAAR-ZA)
HQDA (DAJA-ZA)
HQDA (DACH-ZA)